

Transforming how the world makes chemicals

Biomanufacturing impact requires scale

World Bio Markets 2023 The Hague



1. Efficiently achieving scale

2. Markets must have scale to have impact



About 🔅 DMC

DMC Biotechnologies has built a new kind of biomanufacturing platform that is Made to Scale™, offering a path to transforming how the world produces chemicals.

DMC's proven platform enables rapid, predictable, and robust scale-up of a wide variety of chemical products. Biomanufacturing has historically been hampered by the need to develop a new, bespoke fermentation process for each new strain, product and scale – a need that is eliminated by DMC's technology.

DMC is based in Boulder, CO and Durham, NC.



Select achievements by the numbers





Team growth in last year

To standardize fermentation and demonstrate predictability



The opportunity for decarbonization

- Globalization has driven sharp increases in emissions, adversely impacting climate change.
- The COVID-19 pandemic and the war in Ukraine have revealed the fragility of global supply chains.
- Chemical manufacturing emissions are one of the largest shares of industrial emissions with more than 1 billion tons of direct CO_2 emissions per year forecast by 2030^{1,2}.

Cost-effective, local, and sustainable manufacturing of biobased chemicals is a critical part of the solution to decarbonize.









Industry commitments to decarbonize

- We are helping make these commitments a reality

SOLVAY asking more from chemistry®

TOYOBO

P&G

Unilever

SOLVAY – Carbon neutrality before 2050
MICHELIN – Net zero by 2050
SCG – Carbon neutrality by 2050
TOYOBO – Carbon neutrality by 2050
PROCTER & GAMBLE – Net zero between 2020-2030
UNILEVER – Carbon neutral before 2030



Historical challenges for biotech

- Long and costly development times have made it difficult to cost-effectively utilize fermentation to produce a wide variety of bio-based chemicals.
 - On average, it has taken 7 years and \$75M per product¹ to get to commercial performance metrics (exclusive of building a plant).
- The problem has been that engineering biology is complex and previous approaches have lacked standardization, robustness, and predictability.

¹Lux Research, 2015



DMC's innovative biomanufacturing platform addresses the barriers that have challenged traditional approaches.

Standardized – DMC's platform uses modular chassis strains and a standardized fermentation process that is independent of the product or the scale. Robust - Strains that tolerate a greater range of industrial process conditions, resulting in faster commercialization and significantly lower R&D.

Predictable - DMC's platform is the first in the field to demonstrate predictable process performance from the discovery phase to the commercial phase, regardless of the product.



The traditional process is artisanal, sensitive, and variable



Enabled by Dynamic Metabolic Control™

A standardized, 2-stage process that decouples growth from production in combination with gene silencing and targeted proteolysis to dynamically simplify biology.

Simplifying the engineering of biology reduces development costs and enables robust and efficient bioprocessing.



Predictable performance at commercial scale

---- DMC Lab - Biomass -DMC Lab - Alanine L-alanine iomass (OD₆₀₀) Alanine (g/l) Biomass **Biomass** 20 40 60 0 Time (hours)

PREDICTABLE PERFORMANCE

Identical performance from lab to commercial sale



-3000L - Alanine

Platform technology with scalable impact

(Select products made by DMC shown for illustration)



Geraniol

Bisabolene

Glutamic Acid

Lycopene

MULTIPLE MARKET SEGMENTS

Pvruvate









L-Alanine

Glucaric Acid

Limonene



Efficiently achieving scale

2. Markets must have scale to have impact



Markets must have scale

- There is a trend in synbio toward niche markets with very high prices.
- To have a material impact on decarbonization, products must have significant volume.
 - Sufficient market volume at the target price point that it substantially reduces carbon emissions
 - Hypothetical example:
 - Assume 16 ton CO₂eq mitigated per ton product

	Price (\$/kg)	Volume (Ton/yr)	TAM (\$/yr)	Decarbonization (ton CO ₂ eq/yr)
Niche market	1000	20	20M	320*
Impact market	3	50,000	150M	800,000

*Can mitigate > 320 ton CO_2eq/yr by reducing annual air travel

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Delivering on economics, supply chain, and sustainability

ATTRACTIVE ECONOMICS

 DMC's cost-competitive biomanufacturing platform accelerates product commercialization of bio-based sustainable chemicals with unparalleled predictability and scalability.

INCREASED SUPPLY CHAIN RESILIENCY

• Localized production and diversified sourcing increases supply chain security for our customers and partners.

IMPROVED SUSTAINABILITY

- DMC products utilize renewable feedstocks (e.g., dextrose) rather than petroleumbased feedstocks.
- Our production is located near market demand, substantially reducing the economic and environmental costs associated with global shipping and enabling the use of cleaner energy sources.
- e.g., DMC's L-alanine process reduces CO₂ emissions by over 90% relative to the petrochemical based incumbent; this is analogous to removing 62,000 cars from the road each year.
- Compared to a bio-based version and we have a 40% carbon footprint advantage.



98%

reduction in transportation-related CO₂ emissions

1 ton $\rm CO_2$ savings per ton L-alanine



96%

reduction in manufacturing-related CO₂ emissions

16 tons CO₂ savings per ton L-alanine

66

"Perfection is achieved, not when there is nothing more to add, but when there is nothing left to take away."

ANTOINE DE SAINT-EXUPERY

Matt Lipscomb, Ph.D.

